

Theewaterskloof Municipality

SDBIP SUBMISSION REPORT

2012/2013



INTRODUCTION AND OVERVIEW

1.1 Purpose of the report

The purpose of this report is to provide an executive summary of the legislative framework that prescribes an SDBIP. It provides an overview of the process followed to compile the 2012/13 SDBIP and the monitoring of actual performance against targets set.

The 2012/13 SDBIP attached to this report is hereby submitted for approval. It indicates the planned performance targets of the Theewaterskloof Municipality for the period 1 July 2012 to 30 June 2013.

1.2 Legislative Framework and General Information Pertaining to the SDBIP

The Municipal Finance Management Act No. 56 of 2003 (MFMA) and National Treasury MFMA Circular No. 13 requires that municipalities must prepare a service delivery budget implementation plan (SDBIP) indicating how the budget and the strategic objectives of Council will be implemented. The SDBIP is prepared in terms of Section 53(1)(c)(ii) of the Municipal Finance Management (MFMA), National Treasury MFMA Circular No. 13 and the Budgeting and Reporting Regulation.

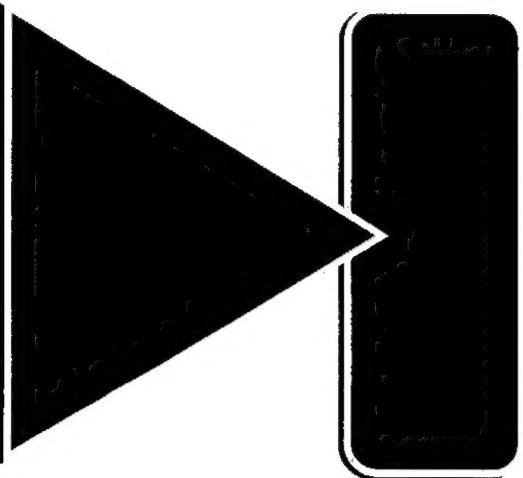
The SDBIP serves as a "contract" between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration in the applicable financial year. It provides the link between the mayor, the council (executive) and the administration, and facilitates the process for holding management accountable for its performance. It is therefore a management, implementation and monitoring tool that will assist the mayor, councilors, municipal manager, senior managers and community to monitor the municipality's performance on a quarterly basis. The SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the implementation of the budget, the execution of projects, the performance of senior management and the achievement of the strategic objectives set by council.

The SDBIP sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services with

the inputs and financial resources that will be utilized. The SDBIP will determine the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. Expenditure information (for capital projects and services) per municipal ward is provided so that each output can be broken down per ward, where it is possible to support ward councillors to provide feedback to their communities on progress with service delivery.

As mentioned before, it is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipal manager and for the municipal manager to monitor the performance of all managers in the municipality within the financial year. This enables the mayor and municipal manager to be pro-active and take remedial steps if necessary in the event of poor performance.

The SDBIP is a layered plan that consists of a top layer and a supporting layer namely the departmental SDBIP.



a) Top Level SDBIP (Municipal Scorecard)

Circular 13, as well as the municipal budget and reporting regulations prescribe the submission of a Top Level SDBIP, which is focused on outcomes, to the Mayor with the draft budget. The Top Layer SDBIP contains the consolidated service delivery targets and in-year deadlines, and links such targets to top management. Only the Top Layer SDBIP will be made public and tabled before the council. The Top Layer SDBIP should also include per ward information, particularly for key expenditure items on capital projects and service delivery. This will enable each ward councilor and ward committee to oversee service delivery in their particular ward. The Top Layer SDBIP and its targets cannot be revised without notifying the council, and if there is to be changes made in service delivery targets and performance indicators, this must be with the approval of the council, following approval of an adjustments budget (section 54(1)(c) of MFMA). Council approval is necessary to ensure that the mayor or municipal manager do not revise service delivery targets downwards in the event where there is poor performance.

The Top Layer of the SDBIP is made up of the following components:

- One year detailed plan, with a three-year capital plan
- The 5 necessary components includes:
 - ⇒ Monthly projection of revenue to be collected for each Source (*Expected Revenue to be collected*)
 - ⇒ Monthly projects of expenditure (operating and capital) and revenue for each vote (*S71 format*)
 - ⇒ Quarterly projects of Services Delivery Targets and performance indicators for each vote. (*Non financial measurable performance objectives in the form of targets and indicators. Level and standard of service being provided to the community*)
 - ⇒ Ward information of expenditure and Service Delivery
 - ⇒ Detailed capital works plan broken down by ward over three year

The Top Layer of the SDBIP must be submitted for approval to the Mayor within 14 days after the approval of the budget.

b) Departmental SDBIP

A detailed departmental SDBIP, which is focused on operational performance, must be prepared for each municipal department. This SDBIP provides more detail on each output for which top management is responsible and it serves as the portfolio of evidence for the Top Layer SDBIP. The Top Layer SDBIP is therefore the summary of all the departmental SDBIP's.

Departmental SDBIPs is based on initial revenue and expenditure projections provided by the budget office of the municipality. Initial revenue and expenditure projections are prepared taking into account; the strategic direction and priorities as set through the IDP (and its annual review); initial tariff modeling and any other external influences such as, sectoral department strategic plans and budgets; national and provincial strategic plans and allocations. Reference can also be made to current year and mid-year reports and the previous year's annual report to develop the SDBIP. The departmental SDBIP should be compiled by senior managers for his/her department.

The Departmental SDBIP must provide the following information:

- Purpose (outcomes)
- Service Delivery description
- Measurable Performance objectives
- List of capital projects per Ward
- A review of past performance
- Resources utilized (inputs):
 - ⇒ Expenditure by GFS function and Major type
 - ⇒ Budget revenue by vote and source
 - ⇒ Types of staffing number and R-value

The SDBIP must be approved by the Mayor within 28 days after the budget has been approved to ensure compliance with the above-mentioned legislation and the Top Level SDBIP should be published on the municipal website.

1.3 2011/2012 Performance Highlights

Some performances highlights achieved in the 2011/2012 financial year are as follows:

- P3 Partnership (Data cleansing and Tariff reengineering and estimated R 4 205 169 possible income)- Elf partnership
- The Data Cleansing initiative has identified and corrected an amount of R 4 205 169 with respect to under chargers.
- Voted Best Performing Municipality in Local Economic Development in the Western Cape
- 1 of 10 Municipalities to be voted as 110% Green as a Provincial Programme to reduce Waste and Carbon Foot print
- Voted Best Practice in Tourism Development
- Annual SMME open day Indaba. Hosted 550 Potential entrepreneurs.
- Job creation (Opportunities created-EPWP) = 855
- Regional Bulk Infrastructure Grant received for the Upgrade of the Grabouw Waste Water Treatment Plant upgrading
- Sale of Victoria Hall for the establishment of a Business Centre
- Sale of industrial erven for the establishment of industries in Caledon, Grabouw
- Sale of Church erven (RSE and Caledon)
- Sale of Residential erven (Grabouw, RSE, Caledon)
- Installed an estimated 1894 prepaid electricity meters and an estimated 1983 prepaid water meters with the aim of curbing water and electricity wastage and decreasing bad debts.

SDBIP 2012/13

2.1 Overview of the 2012/13 process

The IDP is considered as the 5-year strategic plan for the municipality and therefore provides an outline of the Theewaterskloof Municipality's vision, mission, objectives and operational and service delivery indicators that are realistic and attainable.

The 5 year strategic goal and Focus Areas for the 3rd Generation IDP is:

GOAL

- ♦ Manage Expectations Down to a Realistic, Affordable And Reasonable Level
- ♦ Optimisation of Management Capacity
- ♦ Longer Term Planning
- ♦ Improve Service Levels

The Strategic Focus Areas and Strategic Objectives developed by Theewaterskloof are as follows:

Strategic Focus Area	SO#	Strategic Objective
Financial Viability	SO1	Municipal Financial Sustainability
Good Governance	SO2	Good Governance and Clean Audit
Institutional	SO3	Institutional Capacity Development
Basic Service Delivery	SO4	Healthy and Secure Social Fabric
Basic Service Delivery	SO5	Basic Service Delivery
Infrastructure & Growth	SO6	Infrastructure Upgrades & Growth Planning
Infrastructure & Growth	SO7	Sustainable Housing Programme
Local Economic	SO8	Environmental Sustainability
Local Economic	SO9	Local Economic Development

The 2012/2013 SDBIP process commenced with the tabling of the 2012/2013 IDP and Budget. These documents were first tabled on 29 March 2012. The Top Layer SDBIP was drafted through one on one consultation with the Municipal Manager and all the directors and tabled together with the draft IDP and Budget before council. The Budget and IDP was adopted on 24 May 2012. The Top Layer SDBIP

was reviewed by Management on 6th June 2012 and approved by the executive Mayor on 21st June 2012.

One on one session was held with the heads of Departments to discuss and draft the Departmental SDBIP which would serve as the portfolio of evidence for the TOP Layer SDBIP.

The following were considered during the development of the SDBIP:

- Alignment with the IDP
- Alignment with the budget
- The performance audit committee report
- The risks identified by the Internal Auditor during the municipal risk analysis
- Areas to be addressed and root causes of the Auditor-General management letter COMAFS as well as the risks identified during the audit
- Local Government Turnaround Strategy
- Oversight Report

2.2 IDP Objectives

The SDBIP should as indicated above, address the IDP priorities and objectives which include the following:

Strategic Objective:	SO1 MUNICIPAL FINANCIAL SUSTAINABILITY
Full Description:	Improve the financial sustainability of the Municipality
Departmental Objectives:	<ul style="list-style-type: none">➤ Improve the financial Sustainability of the Municipality as per the objectives adopted by the financial sustainability steering committee➤ Debt Collection and reducing unrecoverable Debt➤ Land Disposal Strategy "making our assets sweat for us" (must address land Audit, Commonage other developments in Caledon and Prestige Clothing, Ext 12 and current developments must be expedited, Meeting with government sectors to streamline developments and cutting red tape)➤ Productivity improvement and reducing input costs (sharing smaller property work with Operations)➤ Registration of Cost Saving Projects (ABC critical)➤ Alternative sources of revenue/tariff structure (Sin taxes, auctioning of scrap and the possibility of levying)➤ Investor-friendliness➤ Secondary processing and fully utilizing opportunities (E.g., cheese factory and Philippi Fresh produce)➤ Business Climate Assessment (what are the stumbling blocks to local businesses/external business sector, Targeting marketing and talking to Cape Town, Money scouting and branding the Municipality as a keen and able partner, SMME and Tourism)
	Address the Financial sustainability threat faced by the Municipality

Strategic Objective: SO2 GOOD GOVERNANCE AND CLEAN AUDIT	Full Description: Good Governance and Improve the auditing status of the Municipality
Departmental Objectives: Introduce and implement an action plan with the aim of obtaining a clean audit report	
Strategic Objective: SO3 INSTITUTIONAL CAPACITY DEVELOPMENT	Full Description: Refine and Improve the Institutional capacity of the Municipality
Departmental Objectives: Launch a productivity improvement plan based on the outcome of a productivity assessment	
Strategic Objective: SO4 HEALTHY AND SECURE SOCIAL FABRIC	Full Description: Establish a healthy, safe and secure "social fabric"
Departmental Objectives: 1. Improve law enforcement and Traffic policing from a current undesired to the defined desired standard. 2. Facilitate the establishment of partnerships that will result in the improved social conditions of certain communities 3. Implement youth development programs	
Strategic Objective: SO5 BASIC SERVICE DELIVERY	Full Description: Achieve day-to-day service delivery standards in towns as per agreements with local communities and per corporate requirements
Departmental Objectives: 1. Review the need for current or new SLA's with the respective communities 2. Achieve at least a satisfactory rating in respect of all such reviewed SLA's 3. Access to affordable and reliable Municipal Services	

Strategic Objective: S06 INFRASTRUCTURE UPGRADES AND GROWTH PLANNING	Full Description: Infrastructure and bulk services backlog, make provision for developmental strategies and ensure sustainability in the process
Departmental Objectives: ► Ageing infrastructure ► Population growth ► LED Developmental strategies ► Improved accessibility to basic services of all communities	Obtain approval from Council for a three year infrastructure and basic services upgrade, expansion and replacement program which address: ► Ageing infrastructure ► Population growth ► LED Developmental strategies ► Improved accessibility to basic services of all communities

Strategic Objective: S07 SUSTAINABLE HOUSING PROGRAMME	Full Description: To address the housing demand within the Theewaterskloof Area
Departmental Objectives: ► Current backlog ► The migration phenomenon ► Capacity of the Municipality to address the impact of infrastructure and basic services capacity ► The plight of the farm worker	Obtain approval from Council for a three year housing program that inter alia takes the following into consideration: ► Current backlog ► The migration phenomenon ► Capacity of the Municipality to address the impact of infrastructure and basic services capacity ► The plight of the farm worker

2.3 Risk Management

20 major risks were identified that are linked to the strategic objectives. There is a direct Correlation between risks and objectives.

Risks manifest as negative impacts on goals and objectives or as missed opportunities to enhance institutional performance. Stakeholders expect Municipalities to anticipate and manage risks in order to eliminate waste and inefficiency, reduce shocks and crises and to continuously improve capacity for delivering on their institutionalized mandates. Risk is therefore an event, potential or real, that could have an impact on the institution achieving its objectives. It is also apparent that risk is measured in terms of the impact that it would have on the achievement of objectives and the likelihood of the risk materializing.

The following Risk are accepted as the critical risks facing the organisation and are to be captured in the official risk register;

Risk Description
Influx of Unemployed, skilled and Homeless people
Cost of Regulation and Compliance Requirements
Slow or No Recovery of Potential Revenue
Lack of Accurate Data/(Accuracy of Bill)
Incorrect Budgeting (Activity Based Costing / Zero Based Budgeting)
Managing Talent (Recruiting & Retaining staff)
Potential Low or No Productivity
Outdated Bylaws & Corporate Policies
No Available High Level Expertise (Can existing staff take TWK to the next level)
Influx of unemployment, unskilled and homeless people
Poor or No Economic Competitiveness
Backlog in Infrastructure
Disasters (Floods / Fires)
Distribution losses
Excessive Expectations in relation to Institutional capacity
Red Tape (External in context of provincial Departments)
Resolutions not Implemented
Improper or No Project Management
Crises that TWK step in a reactive mode
Poor or No Interdepartmental Relations

2.4 Financial planning

- 2.4.1 Capital projects (attached annexure)**
- 2.4.2 Revenue (attached annexure)**
- 2.5.3 Cashflow (attached annexure)**

MONITORING AND REPORTING PROCESSES

3. Monitoring and reporting processes

The Municipal Systems Act, 2000 and the Municipal Financial Management Act, 2003 requires from municipalities to establish a performance management system. The performance management systems should enable the municipality to collect, process, organise, analyse, audit and report on performance information. In terms of the monitoring and reporting requirement for performance management Theewaterskloof Municipality utilises the different governance structures established in terms of applicable legislation and reports in term of national guidelines.

3.1 Monthly and Quarterly Reporting to Portfolio Committees and Council:

Theewaterskloof Municipality has 25 Councillors of which 13 are directly elected ward councillors, and 12 are proportional representative councillors. Theewaterskloof Council and Executive Mayoral Committee meet on a monthly basis. The municipality has five Section 79 Portfolio Committees namely:

- Financial Services
- Corporate Services
- Development Services
- Technical Services
- Operational Services

The Portfolio Committees perform an oversight role by monitoring the delivery and outputs of the executive and they are entitled to request departments to account for their functions. The Portfolio Committees do not have any delegated decision-making powers and their functions include the following:

- Review, monitor and evaluate departmental policies
- Review plans and budgets
- Consider monthly quarterly and annual departmental reports
- Monitor the implementation of plans

Each department submits a quarterly departmental performance report to the applicable portfolio Committee. The portfolio committee will make recommendation to be considered by the Executive Mayoral Committee and Council.

The Executive and Council will review and report in the following manner:

Review	Report
Reviewing of the IDP, including the review of key performance indicators and performance targets	Receives performance reports quarterly from the IDP Manager.
Review annual performance measures of the municipality as part of the new municipal strategic scorecard.	Receives performance reports twice a year from the Performance Audit Committee.
Review priorities, objectives, key performance indicators and performance targets of the municipality.	Receives quarterly reports from the Municipal Manager on the performance of Directors
Quarterly evaluates the performance of the municipality against adopted KPI's and targets.	Reports to Council on the performance of the municipality twice a year.
Quarterly reviews the performance of departments to improve the economy, efficiency and effectiveness of the municipality.	Reports to Council on the recommendations for the improvement of the performance management system.
Quarterly and annually evaluates the performance of the Municipal Manager.	Annually reports on the performance of the Municipal Manager and Directors

3.2 Internal Auditing of Performance Information

Municipalities must develop and implement mechanisms, processes and systems for auditing the results of performance measurements and information as part of the internal auditing processes. This will

ensure that performance information collected by the municipality is verifiable, reliable and correct. The internal audit function responsibilities include:

- Review the functionality of key performance indicators and targets
- Assesses Compliance with the Systems Act
- Evaluates reliability of targets
- On a continuous basis measure cost, resources and time to produce outputs in accordance with inputs
- Access the extent to which activities and processes produced output in accordance with output indicators
- Detect early indications of underperformance
- Submit Quarterly Report to Municipal Manager and Performance Audit Committee

The Internal Audit function will review and report in the following manner:

Review	Report
Measures the performance of departments according to KPIs and performance targets set in the municipal scorecard and departmental performance plans	Submit quarterly reports to the Municipal Manager.
Assess the functionality of the PMS.	
Ensures that the system complies with the Act.	Submit quarterly reports to the Performance Audit Committee.
Audit the performance measures in the municipal scorecard and performance plans	

3.3. Quarterly reporting to Performance Audit Committee

Theewaterskloof have a functional Performance Committee that meets quarterly. The roles and responsibilities of the Committee are the following:

- Review the quarterly reports submitted to it by internal-audit
- Review the municipality's performance management system and make recommendations in this regard to the council of that municipality
- In its review of the system, focus on economy, efficiency, effectiveness and impact of the KPI's and targets set
- Submit an audit report to the municipal council twice during a financial year

3.4 Quarterly reporting to Service Level Agreement forums

A quarterly review of the SLA's is done with the Service Level Agreement Advisory Forum (SLAAF) and the results are reported on a quarterly basis to the Ward committees.

3.5 Monthly section 71 Reporting to Mayor and Provincial Treasury

Section 71 of the Municipal Finance Management Act requires monthly budget statements to be submitted to the Mayor and relevant provincial treasury department. These reports are submitted on a monthly basis to the Financial Services Portfolio Committee and to the Executive Mayoral Committee for notice and approval. The monthly report is also circulated to all Directorates to inform them on the financial results. The purpose of the Section 71 report is:

- To monitor and report to Council the actual budget performance of Directorates for a specific month
- To identify possible problem areas and to take timeously remedial action when and where necessary.

3.6 Section 72- Mid Year Budget and Performance assessment by 25th January.

In terms of section 72 (1) (a) of the MFMA, the accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account the following:

- The monthly statements referred to in section 71 of the first half of the year
- The municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators as set in the SDBIP
- The past year's annual report, and progress on resolving problems identified in the annual report

The report must be submitted to the Mayor, National Treasury as well as Provincial Treasury. As with all other reports this is a crucial report for the Council to consider mid-year performance and what adjustments should be made, if necessary. If needed the SDBIP will be adjusted if an adjustment budget is tabled and actual revenue or expenditure amounts are different from the projections contained in the budget or the SDBIP.

3.7 Performance - and Annual Report

a) Performance report

Section 46 of the Municipal Systems Act states that a municipality must prepare for each financial year, a performance report that reflects the following:

- The performance of the municipality and of each external service provided during that financial year;
- A comparison of the performances targets set for and performances in the previous financial year; and
- Measures to be taken to improve on the performance

The performance report must be submitted at the end of the financial year and will be made public as part of the annual report in terms of chapter 12 of the MFMA. The publication thereof will also afford the public the opportunity to judge the performance of the municipality against the targets set in the various planning instruments.

b) Annual Report

Municipalities are in accordance with the Municipal Systems Act and the Municipal Finance

Management Act required to report on the performance of the municipality and must submit a draft

Annual Report to Council annually by latest 25 January. The annual report must consist of the following main sections:

- The municipal performance report - Section 46 of the Municipal Systems Act.
- The annual financial statements.
- The reports of the Auditor-General – on both the financial statements of the municipality, as well as the performance of the municipality.
- Minutes of the meeting of the Audit Committee during which the annual report was discussed.

- The oversight report of the council on the annual report of the municipality. The oversight report must include the decisions taken on the performance of the municipality as reported, as well as remedial actions on the issues as indicated in the reports of the Auditor-General.
- If the municipality has any municipal entities, the information must be included in all the sections of the annual report.

It is with pleasure that I, Executive Mayor, hereby approve in terms of section 53 (1)(c)(ii) of the MFMA the Service Delivery and Budget Implementation Plan for 2012/2013 as set out below.


(21 June 2012)

ALDERMAN C.B.PUNT
EXECUTIVE MAYOR

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Line	Directorate [R]	GSC Classification	National Outcome [R]	National KPI [R]	PREDETERMINED OBJECTIVE	STRATEGIC Objective [R]	Municipal KPI [R]	KPI [R]	Measurement	Ward	Program Driver	Baseline	POE	KPI Calculation Type [R]	KPI Target Type [R]	Annual Target	2013/2014				2014/2015				
																	Q1	Q2	Q3	Q4	4	5	5	6	
3																									
33	Corporate Services	Corporate Services	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Introduce and implement an action plan with the aim of obtaining a clean audit report	Good Governance and Clean Audit/Improve the auditing status of the Municipality	Good Governance and Clean Audit	Good Governance and Clean Audit	Prepared and submitted quarterly progress reports on outstanding Council resolutions to Council	No of progress reports submitted	all	Director: Corporate Services	4	Minutes of Council during which was discussed	Accumulative	Number	4	1	1	1	1	4	4	4	4
34	Corporate Services	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Address the Financial Sustainability treat faced by the Municipality	Financial Sustainability: To ensure Sustainable Financial Management of the Theewaterskloof Municipality and execute Legislative requirements	Municipal Financial Viability	Implementation cost saving measures on paper and photocopy cost and submit quarterly progress reports to the management meetings	Number of satisfactory reports submitted	all	Director: Corporate Services	4	Minutes of financial sustainability steering committee meetings during which was discussed	Accumulative	Number	4	1	1	1	1	4	4	4	4	
35	Corporate Services	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Launch a productivity improvement plan based on the outcome of a productivity assessment	Institutional Capacity/ Institutional capacity of the Municipality	Municipal Transformation and Institutional Development	Conduct a productivity assessment by Nov 2012	Assessment	all	Director: Corporate Services	New KPI	TOR, Appointment letter,Assessment Report	Accumulative	Number	1	1	1							
36	Corporate Services	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Launch a productivity improvement plan based on the outcome of a productivity assessment	Institutional Capacity/ Institutional capacity of the Municipality	Municipal Transformation and Institutional Development	Submit productivity improvement plan by March 2012	Plan submitted	all	Director: Corporate Services	New KPI	Minutes of management during which was discussed/ approved	Accumulative	Number	1									
37	Corporate Services	Budget and Treasury office	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Launch a productivity improvement plan based on the outcome of a productivity assessment	Institutional Capacity/ Institutional capacity of the Municipality	Municipal Transformation and Institutional Development	Develop strategy to ensure that retention of key competent staff and submit to Council for approval by June 2013	Strategy approved	1	Director: Corporate Services	New KPI	Minutes of Council during which was discussed/ approved	Accumulative	Number	1									
38	Corporate Services	Budget and Treasury office	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Launch a productivity improvement plan based on the outcome of a productivity assessment	Institutional Capacity/ Institutional capacity of the Municipality	Municipal Transformation and Institutional Development	Review identified HR policies (Leave, HIV/Aids, induction)	Plan submitted	all	Director: Corporate Services	New KPI	Minutes of Council during which was discussed/ approved	Accumulative	Number	3									
40	Corporate Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Address the Financial Sustainability treat faced by the Municipality	Institutional Capacity/ Institutional capacity of the Municipality	Municipal Transformation and Institutional Development	Review and submit the Employment Equity Plan by end September 2012	Number of policies reviewed	all	Director: Corporate Services	1	Minutes of Council during which was discussed/ approved	Accumulative	Number	3									
57	Corporate Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Address the Financial Sustainability treat faced by the Municipality	Institutional Capacity/ Institutional capacity of the Municipality	Municipal Transformation and Institutional Development	Complete general valuation rolls, one in December 2012 and one in June 2013	General valuation role completed	all	Director: Corporate Services	2	Advertisements, Supplementary valuation roles	Accumulative	Number	1	1					1	1	1	
58	Corporate Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Introduce and Implement an action plan with the aim of obtaining a clean audit report	Good Governance and Clean Audit	Good Governance and Clean Audit	Advertisements for Public participation; Notices to owners; Appeal board meetings minutes; General valuation role	Accumulative	Number	2	General valuation role	Number	1	1	1	1	2	2	2	2	2	2	2	
61	Corporate Services	Budget and Treasury office	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Introduce and Implement an action plan with the aim of obtaining a clean audit report	Good Governance and Clean Audit	Good Governance and Clean Audit	Review identified ICT Policies by June 2013	Number of policies reviewed	all	Director: Corporate Services	New KPI	Minutes of Council during which was discussed/ approved	Accumulative	Number	4									
62	Corporate Services	Budget and Treasury office	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Introduce and Implement an action plan with the aim of obtaining a clean audit report	Good Governance and Clean Audit	Good Governance and Clean Audit	Develop a Backup and Disaster Recovery Plan and submit to Council for approval by 30 June 2013	Plan developed and approved	all	Director: Corporate Services	New KPI	Minutes of Council during which was discussed/ approved	Accumulative	Number	1									
63	Corporate Services	Budget and Treasury office	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Introduce and Implement an action plan with the aim of obtaining a clean audit report	Good Governance and Clean Audit	Good Governance and Clean Audit	submit reports to Council on the performance of service providers	No of reports submitted	all	Director: Corporate Services	New KPI	Minutes of ICT Steering Committee review forms and revision letters to service providers. Meeting minutes	Accumulative	Number	4									
64	Corporate Services	Budget and Treasury office	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Introduce and Implement an action plan with the aim of obtaining a clean audit report	Good Governance and Clean Audit	Good Governance and Clean Audit	Develop a ICT Master Systems Plan (MSP) that is aligned to the integrated Development Plan (IDP) and submit to Council for approval by end June 2013	ITC master plan developed and submitted	all	Director: Corporate Services	New KPI	Minutes of Council during which was discussed/ approved	Accumulative	Number	1									
65	Corporate Services	Budget and Treasury office	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Launch productivity improvement plan based on the outcome of a productivity assessment	Institutional Capacity/ Institutional capacity of the Municipality	Municipal Transformation and Institutional Development	Manage the vacancy rate on budgeted posts to less than 2% during the year	Vacancy rate less than 2%	all	Director: Corporate Services	New KPI	Quarterly reports to management during which was discussed/ approved	Reverse Stand-Alone Percentage	Number	2	2	2	2	2	2	2	2	2	2
70	Corporate Services	Budget and Treasury office	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Launch a productivity improvement plan based on the outcome of a productivity assessment	Institutional Capacity/ Institutional capacity of the Municipality	Municipal Transformation and Institutional Development	Review the Workplace Skills Plan and submit by June 2013	Work Place Skills Plan reviewed and submitted	all	Director: Corporate Services	1	Minutes of training committee during which was discussed/ approved	Accumulative	Number	1	1	1	1	1	1	1	1	1	1

Line	Directorate [R]	GFS Classification	National Outcome [R]	National KPI [R]	PREDETERMINED OBJECTIVE	STRATEGIC Objective [R]	Municipal KPI [R]	KPI [R]	Unit of Measurement	Ward	Program Driver	Baseline	POE	KPI Calculation Type [R]	KPI Target Type [R]	Annual Target	2013/2014				2014/2015				
																	2012/2013	2013/2014	2014/2015	2015/2016	2012/2013	2013/2014	2014/2015	2015/2016	
5	Line	GFS	Out	Out																					
4.1	Development Services	Executive and Council	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	A responsive and accountable, effective and efficient local government system	Improve health and life expectancy	Municipal Transformation and Institutional Development	Improve the performance Management function	Institutional Capacity of the Municipality	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	
4.2	Development Services	Planning and Development	Improve health and life expectancy	Basic Service Delivery	Facilitate the establishment of partnerships that will result in the improved social conditions of certain communities	Healthy and Secure Social Fabric: Establish a Healthy, Safe and Secure "Social Fabric"	Municipal Transformation and Organisational Development	Review the performance of the municipality to identify early warning signs and implement corrective measures	Review the performance of the municipality to identify early warning signs and implement corrective measures	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	
4.3	Development Services	Public Safety	All people in south Africa protected and feel safe	Basic Service Delivery	Obtain approval from Council for a three year housing program that inter alia takes the following into consideration:	Healthy and Secure Social Fabric: Establish a Healthy, Safe and Secure "Social Fabric"	Basic service Delivery	Compile remedial strategy in addressing the following into consideration:	Compile remedial strategy in addressing the following into consideration:	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	
4.4	Development Services	Housing	Sustainable human settlements and improved quality of household life	Basic Service Delivery	Obtain approval from Council for a three year housing program that inter alia takes the following into consideration:	Sustainable Housing Programme: To address the Housing demand in the Theewaterskloof area	Basic service Delivery	Develop a 3 year housing programme and submit to Council for approval by end September 2012 (BESP)	Develop a 3 year housing programme and submit to Council for approval by end September 2012 (BESP)	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	
4.5	Development Services	Housing	Decent employment through inclusive economic growth	Local Economic Development	Obtain approval from the financial sustainability steering committee for a project plan intended to create an investor and developer friendly Municipality	Local Economic Development: Create an Enabling Environment for a Developing Theewaterskloof Economy	Local Economic Development	Create job opportunities (Full Time Equivalent (number of people employed x number of days employed)/230) Target vs Actual) (EWP and EWP Program)	Create job opportunities (Full Time Equivalent (number of people employed x number of days employed)/230) Target vs Actual) (EWP and EWP Program)	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	
4.6	Development Services	Planning and Development	Decent employment through inclusive economic growth	Local Economic Development	Obtain approval from the financial sustainability steering committee for a project plan intended to create an investor and developer friendly Municipality	Local Economic Development: Create an Enabling Environment for a Developing Theewaterskloof Economy	Local Economic Development	Provide support to SMME's Number of small business assisted	Provide support to SMME's Number of small business assisted	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	
4.7	Development Services	Planning and Development	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Improve The financial sustainability of the Municipality as per the objectives adopted by the financial sustainability steering committee	Financial Sustainability: To ensure the Theewaterskloof Municipality and execute legislative requirements	Municipal Financial Viability	Address Revenue Enhancement through the implementation of a Shage By-Law submitted by and September for approval by and September for 2012	Address Revenue Enhancement through the implementation of a Shage By-Law submitted by and September for approval by and September for 2012	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	
4.8	Development Services	Planning and Development	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Introduce and implement an action plan with the aim of obtaining a clean audit report	Good Governance and Clean Audit: Improve the auditing status of the Municipality	Good Governance and Clean Audit: Improve the auditing status of the Municipality	Develop policies for Backward Dwellers, contabular & Street Names and submit to Council for approval	Develop policies for Backward Dwellers, contabular & Street Names and submit to Council for approval	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	
4.9	Development Services	Planning and Development	A development-orientated public service and inclusive citizenship	Municipal Financial Viability and Management	Improve The financial sustainability of the Municipality as per the objectives adopted by the financial sustainability steering committee	Financial Sustainability: To ensure the Theewaterskloof Municipality and execute legislative requirements	Municipal Financial Viability	Monitor the activities of the Sustainability Development steering committee on the implementation and status of the Sustainable Development Programme and submit quarterly progress reports to Council	Monitor the activities of the Sustainability Development steering committee on the implementation and status of the Sustainable Development Programme and submit quarterly progress reports to Council	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	
50	Development Services	Planning and Development	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Access to affordable and reliable services	Basic Service Delivery: Achieve Day-to Day Service Delivery Standards in towns as per agreements with local communities and in corporate requirements	Basic service Delivery	% of project completed as per project life cycle	% of project completed as per project life cycle	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	
51	Development Services	Planning and Development	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Improve The financial sustainability of the Municipality as per the objectives adopted by the financial sustainability steering committee	Sustainable Financial Management of the Theewaterskloof Municipality and execute Legislative requirements	Municipal Financial Viability	Completion of Thrusong Centre	Completion of Thrusong Centre	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	
52	Development Services	Planning and Development	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Improve The financial sustainability of the Municipality as per the objectives adopted by the financial sustainability steering committee	Financial Sustainability: To ensure the Theewaterskloof Municipality and execute Legislative requirements	Municipal Financial Viability	Develop a Land Disposal Strategy	Develop a Land Disposal Strategy	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	
53	Development Services	Planning and Development	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Improve The financial sustainability of the Municipality as per the objectives adopted by the financial sustainability steering committee	Financial Sustainability: To ensure the Theewaterskloof Municipality and execute Legislative requirements	Municipal Financial Viability	Address Revenue Enhancement through the Theewaterskloof Municipality and execute Legislative requirements	Address Revenue Enhancement through the Theewaterskloof Municipality and execute Legislative requirements	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	200000000	

Line Item	Directorate [R]	GFS Classification	National Outcome [R]	National KPA [R]	PREDETERMINED OBJECTIVE	STRATEGIC Objective [R]	Municipal KPA [R]	KPI [R]	Unit of Measurement	Ward	Program Driver [R]	Baseline	POW	KPI Calculation Type [R]	KPI Target Type [R]	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015	2015/2016
																	4	5	6	7	8	9	10
54	Development Services	Planning and Development	A responsive and accountable, effective and efficient local government system	Local Economic Development	Obtain approval from the financial sustainability steering committee for a project plan intended to create an investor and developer friendly Municipality	Local Economic Development: Create Local Economic Environment for a Developing Thewaterside of Economy	Local Economic Development	Provide services for industrial even	Number of even serviced	all	Director: Development	4	Payment certificates	Accumulative	Number	4							
59	Development Services	Sport and Recreation	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Facilitate the establishment of partnerships that will result in the improved social conditions of certain communities	Healthy and Secure Social Fabric: Establish a Healthy, Safe and Secure "Social Fabric"	Basic service delivery	Complete a needs analysis and status report for the availability of sports facilities per town and submit to Council by September 2012	Analysis completed and report submitted	all	Director: Development	New KPI	Minutes of Council during which was discussed/ approved	Accumulative	Number	1	1						
60	Development Services	Sport and Recreation	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Facilitate the establishment of partnerships that will result in the improved social conditions of certain communities	Healthy and Secure Social Fabric: Establish a Healthy, Safe and Secure "Social Fabric"	Basic service delivery	Develop a Sports facilities upgrade programme and submit to Council by 31 December 2012	Programme completed and submitted	all	Director: Development	New KPI	Minutes of Council during which was discussed/ approved	Accumulative	Number	1	1						
65	Development Services	Planning and Development	A responsive and accountable, effective and efficient local government system	Local Economic Development	Obtain approval from the financial sustainability steering committee for a project plan intended to create an investor and developer friendly Municipality	Healthy and Secure Social Fabric: Establish a Healthy, Safe and Secure "Social Fabric"	Basic service delivery	Develop a Precinct plan for Bot River Station and submit to Council for approval by end June 2013	Precinct plan developed and submitted	7	Director: Development	New KPI	Minutes of Council during which was discussed/ approved	Accumulative	Number	1							
77	Development Services	Community and Social Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Improve the financial sustainability of the Municipality as per the objectives adopted by the financial sustainability steering committee	Financial Sustainability: To ensure Sustainable Financial Management of the Thewaterside of Municipality and execute legislative requirements	Municipal Financial Viability	Optimal collection of fines issued for the financial year	K value of fines collected	all	Director: Development	Report from Traffic fines 10/10/2010/03/220	Accumulative	Currency	5 300 000	500 000	1 500 000	2 000 000	1 300 000				
78	Development Services	Water	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Access to affordable and reliable services	Basic Service Delivery: Achieve Day to Day Service Delivery Standards In towns as per agreements with local communities and per corporate requirements	Basic service delivery	Law Enforcement: Initiate to decrease incidents affecting traffic safety	Number of locations monitored	all	Director: Development	5 Minutes of Portfolio Committee during which was discussed/ approved	Stand-Alone	Number	5	5	5	5	5	5	5	5	5
79	Development Services	Waste Water Management	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Access to affordable and reliable services	Basic Service Delivery: Achieve Day to Day Service Delivery Standards In towns as per agreements with local communities and per corporate requirements	Basic service delivery	Approve building plans within 30 days for buildings less than 500m2 and 60 days for buildings larger than 500m2 after all information required is correctly submitted	% Approved	all	Director: Development	60 Report from Town Planning Management System	Stand-Alone	Percentage	100	100	100	100	100	100	100	100	
80	Development Services	Planning and Development	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Access to affordable and reliable services	Basic Service Delivery: Achieve Day to Day Service Delivery Standards In towns as per agreements with local communities and per corporate requirements	Basic service delivery	Process land use applications within 20 days after receipt of all outstanding and relevant information and documents	% of applications evaluated	all	Director: Development	Report from Town Planning Management System	Stand-Alone	Percentage	100	100	100	100	100	100	100	100	

Ignite	Directorate [R]	GFS Classification	National Outcome [R]	National KPA [R]	PREDETERMINED OBJECTIVE	STRATEGIC Objective [R]	Municipal KPA [R]	KPI [R]	Unit of Measurement	Ward	Program Driver [R]	Baseline	POE	KPI Calculation Type [R]	KPI Target Type [R]	Annual Target	C1 Number	C2 Number	C3 Number	C4 Number	2013/2014	2014/2015	2015/2016	2016/2017
5																								
24	Executive and Council	Corporate Services	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Introduce and implement an action plan with the aim of obtaining a clean audit report	Good Governance and Clean the Municipality	Good Governance and Public Participation	Good Governance and Public Participation	Execute the internal audit programme and submit quarterly progress reports to the audit committee	Number of progress reports submitted to the Audit Committee	Minutes of audit during which was discussed	Accumulative	Number	4	1	1	1	1	4	4	4	4	4	4
25	Executive and Council	Corporate Services	A responsive and accountable, effective and efficient local Government system	Good Governance and Public Participation	Introduce and implement an action plan with the aim of obtaining a clean audit report	Good Governance and Clean the Municipality	Good Governance and Public Participation	Compile the Risk based audit plan and submit to Audit Committee for approval by 30 June 2013	Plan approved	all	Internal Auditor	1	Committee during which was approved	Stand-Alone	Number	1	1	1	1	1	1	1	1	
26	Executive and Council	Corporate Services	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Introduce and implement an action plan with the aim of obtaining a clean audit report	Good Governance and Clean the Municipality	Good Governance and Public Participation	Execute compliance audits	Number of audits	all	Internal Auditor	3	Audit Reports and minutes of audit committee during which was discussed	Accumulative	Number	3	1	2	3	3	3	3	3	
39	Executive and Council	Budget and Treasury office	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Improve the performance Management function	Institutional Capacity of the Municipality	Municipal Transformation and Organisational Development	Prepare and sign performance agreements with S57 appointees by end July 2012	No of performance agreements signed	all	Municipal Manager	6	Signed agreements	Accumulative	Number	6	6	6	6	6	6	6	6	
65	Executive and Council	Other	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Access to affordable and reliable Services	basic Service Delivery: Achieve Day to Day Service Delivery standards in towns as per agreements with local communities and per corporate requirements	Basic service Delivery	Conduct Town Audits	number of audits	all	Municipal Manager	1	Minutes of management meeting during which was discussed/approved	Accumulative	Number	1	1	1	1	1	1	1	1	
67	Executive and Council	Other	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Access to affordable and reliable Services	Basic Service Delivery: Achieve Day to Day Service Delivery standards in towns as per agreements with local communities and per corporate requirements	Basic service Delivery	Conduct Corporate/Corporate/Ortrate Audits	number of audits	all	Municipal Manager	1	Minutes of management meeting during which was discussed/approved	Accumulative	Number	1	1	1	1	1	1	1	1	
68	Executive and Council	Executive and Council	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Improve the performance of the institutional capacity of the Municipality	Institutional Capacity Transformation and Organisational Development	Municipal Transformation and Organisational Development	Review the performance of the the S57 employees to identify early warning signs and implement corrective measures	Number of performance evaluations conducted	all	Municipal Manager	6	Minutes of evaluation as discussed by performance evaluation committee	Accumulative	Number	2	1	1	2	2	2	2	2	

Line	Directorate [R]	GFS Classification	National Outcome [R]	National KPA [R]	PREDETERMINED OBJECTIVE	STRATEGIC Objective [R]	Municipal KPA [R]	KPI [R]	200 characters	Unit of Measurement	Ward [R]	Program Driver	Baseline	POC	KPI Calculation	KPI Target	Annual Target	Q1	Q2	Q3	Q4	2013/201	2014/201	2015/201
5	Unit	Unit	Unit	Unit	200 characters	Unit	Unit	Unit	200 characters	Unit	Ward	Program Driver	Baseline	POC	Type [R]	Type [R]	Annual Target	Q1	Q2	Q3	Q4	2013/201	2014/201	2015/201
1	Operational Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Management	Address the Financial Sustainability of the Municipality	Financial Sustainability: To ensure Sustainable Financial Management of the Threewatershed Municipality and the executive legislative requirements	Municipal Financial Management	Spending allocated Water Networks budget by 30 June 2013 [Operational]	% of approved budget spent	all	Director: Operational Services	100%	Council approved budget	Carry Over	Percentage	100	10	40	75	100	100	100	100	100
2	Operational Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Address the Financial Sustainability of the Municipality	Financial Sustainability: To ensure Sustainable Financial Management of the Threewatershed Municipality and the executive legislative requirements	Municipal Financial Viability	Spending allocated Sewerage budget by 30 June 2013 [Operational]	% of approved budget spent	all	Director: Operational Services	100%	Council approved budget	Carry Over	Percentage	100	10	40	75	100	100	100	100	100
3	Operational Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Access to affordable and reliable Municipal Services	Basic Service Delivery: Achieve Day to Day Service Delivery standards in towns as per agreements with local communities and per corporate requirements	Basic service Delivery	Install water service points (200m from dwelling) (Destiny)	Number of water service points installed	6	Director: Operational Services	50	Payment certificate/ tender specifications and adjudication minutes and photos	Accumulative	Number	250	50	50	50	100	150	150	150	150
4	Operational Services	Waste water management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Access to affordable and reliable Municipal Services	Basic Service Delivery: Achieve Day to Day Service Delivery standards in towns as per agreements with local communities and per corporate requirements	Basic service Delivery	Install sanitation services points (toilets) installed for informal settlements customers (Destiny)	Number of sanitation points installed	6	Director: Operational Services	50	Payment certificate/ tender specifications and adjudication minutes and photos	Accumulative	Number	12	5	5	2	0	10	10	10	10
5	Operational Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Address the Financial Sustainability of the Municipality	Financial Sustainability: To ensure Sustainable Financial Management of the Threewatershed Municipality and the executive legislative requirements	Municipal Financial Viability	Spend allocated Roads budget by 30 June 2013 [Operational]	% of approved budget spent	all	Director: Operational Services	100	Council approved budget recon	Carry Over	Percentage	100	20	60	80	100	100	100	100	100
17	Operational Services	Waste Management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Access to affordable and reliable Municipal Services	Basic Service Delivery: Achieve Day to Day Service Delivery standards in towns as per agreements with local communities and per corporate requirements	Basic service Delivery	Install sanitation services points (toilets) installed for informal settlements customers (Destiny)	Number of sanitation points installed	6	Director: Operational Services	50	Payment certificate/ tender specifications and adjudication minutes and photos	Accumulative	Number	250	50	50	50	100	150	150	150	150
55	Operational Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Address the Financial Sustainability of the Municipality	Financial Sustainability: To ensure Sustainable Financial Management of the Threewatershed Municipality and the executive legislative requirements	Municipal Financial Viability	Spend allocated Roads budget by 30 June 2013 [Operational]	% of approved budget spent	all	Director: Operational Services	100	Council approved budget recon	Carry Over	Percentage	100	20	60	80	100	100	100	100	100
56	Operational Services	Budget and treasury office	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Address the Financial Sustainability of the Municipality	Financial Sustainability: To ensure Sustainable Financial Management of the Threewatershed Municipality and the executive legislative requirements	Municipal Financial Viability	Spend the allocated Building and Maintenance budget (Operational)	% of Budget spent	all	Director: Operational Services	100	Council Approved budget recon	Carry Over	Percentage	100	15	50	70	100	100	100	100	100
71	Operational Services	Other	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Access to affordable and reliable Services	Basic Service Delivery: Achieve Day to Day Service Delivery standards in towns as per agreements with local communities and per corporate requirements	Basic service Delivery	Updated equipment maintenance tiles wrt maintenance status requirements by December 2012	monthly updates	all	Director: Operational Services	100	Equipment Maintenance files	Stand-Alone	Percentage	100	100	100	100	100	100	100	100	100
72	Operational Services	Other	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Access to affordable and reliable Services	Basic Service Delivery: Achieve Day to Day Service Delivery standards in towns as per agreements with local communities and per corporate requirements	Basic service Delivery	Updated equipment maintenance programs per town with respect to sports facilities; cemeteries and municipal buildings	monthly updates	all	Director: Operational Services	100	Equipment Maintenance files	Stand-Alone	Percentage	100	100	100	100	100	100	100	100	100
73	Operational Services	Other	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Access to affordable and reliable Services	Basic Service Delivery: Achieve Day to Day Service Delivery standards in towns as per agreements with local communities and per corporate requirements	Basic service Delivery	Upgrade and maintain sports facilities as per scheduled maintenance plan	Number of progress reports	all	Director: Operational Services	0	Minutes of portfolio committee where programs were discussed and approved	Accumulative	Number	8	8	8	8	8	8	8	8	8
74	Operational Services	Community and Social Services	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Access to affordable and reliable Services	Basic Service Delivery: Achieve Day to Day Service Delivery standards in towns as per agreements with local communities and per corporate requirements	Basic service Delivery	Upgrade and maintain sports facilities as per scheduled maintenance plan	Number of progress reports	all	Director: Operational Services	New KPI	Minutes of portfolio committee where progress reports were discussed	Accumulative	Number	3	1	1	1	4	4	4	4	4
75	Operational Services	Sport and Recreation	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Access to affordable and reliable Services	Basic Service Delivery: Achieve Day to Day Service Delivery standards in towns as per agreements with local communities and per corporate requirements	Basic service Delivery	Develop new parks and open spaces by end June	Number of projects	all	Director: Operational Services	New KPI	Invoices tendered, advertisements, photo's, signed job cards	Accumulative	Number	8	3	5	0	0	0	0	0	0
76	Operational Services	Sport and Recreation	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Access to affordable and reliable Services	Basic Service Delivery: Achieve Day to Day Service Delivery standards in towns as per agreements with local communities and per corporate requirements	Basic service Delivery	Upgrade/Maintain municipal buildings as per scheduled maintenance plan.	Number of progress reports	all	Director: Operational Services	New KPI	Invoices tendered, advertisements, photo's, signed job cards	Accumulative	Number	3	0	1	1	1	4	4	4	4
81	Operational Services	Planning and Development	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Access to affordable and reliable Services	Basic Service Delivery: Achieve Day to Day Service Delivery standards in towns as per agreements with local communities and per corporate requirements	Basic service Delivery	Provide piped water inside dwelling to households	% of households connected new applications with n-7 working days	all	Director: Operational Services	100	Application Form/Work order/B/S80 report/Job application report/Job Cards	Carry Over	Percentage	100	100	100	100	100	100	100	100	100
91	Operational Services	Water	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Access to affordable and reliable Services	Basic Service Delivery: Achieve Day to Day Service Delivery standards in towns as per agreements with local communities and per corporate requirements	Basic service Delivery	Provide flush toilet connected to sewerage within 7 days	% of households connected new applications with n-7 working days	all	Director: Operational Services	100	Application Form/Work order/B/S80 report/Job analysis report/Job Cards	Carry Over	Percentage	100	100	100	100	100	100	100	100	100
92	Operational Services	Waste Water Management	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Access to affordable and reliable Services	Basic Service Delivery: Achieve Day to Day Service Delivery standards in towns as per agreements with local communities and per corporate requirements	Basic service Delivery	Provide flush toilet connected to sewerage within 7 days	% of households connected new applications with n-7 working days	all	Director: Operational Services	100	Application Form/Work order/B/S80 report/Job analysis report/Job Cards	Carry Over	Percentage	100	100	100	100	100	100	100	100	100

Line	Directive [R]	GFS Classification	National Outcome [R]	National KPI [R]	PREDETERMINED OBJECTIVE	STRATEGIC Objective [R]	Municipal KPI [R]	KPI [R]	Unit of Measurement	Ward	Program Driver	Baseline	POE	KPI Calculation Type [R]	KPI Target Type [R]	Annual Target	Q1 Number	Q2 Number	Q3 Number	Q4 Number	2012/2013			
5	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Address the Financial Sustainability treat faced by the Municipality	Financial Sustainability>To ensure the Financial Management of the Municipality and execute Legislative requirements	Municipal Financial Viability	Limit unaccounted water to less than 15%	Biannual progress report to portfolio	all	Director: Technical Services	New KPI	Portfolio committee approved Water Audit Report	Accumulative	Number	2	1	1	2	2	2	2	2	
7	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Basic Service Delivery: Achieve Day to Day Service Delivery standards in towns as per agreements with local communities and per corporate requirements	Municipal Financial Viability	Monitor water quality to improve Blue Drop Status	% scored as per Annual Blue drop audit	all	Director: Technical Services	75%	Blue drop audit report [external]	Carry Over	Percentage	75	50	85	90	95	75	50	85	90
8	Technical Services	Other	An effective, competitive and responsive economic infrastructure network	Municipal Financial Viability and Management	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Financial Sustainability>To ensure the Financial Management of the Municipality and execute Legislative requirements	Municipal Financial Viability	Compile a three year infrastructure and basic infrastructure and bulk services backlog, make provision for development and ensure sustainability in the process	Programme adopted by June 2013	all	Director: Technical Services	New KPI	Minutes of Council during which was adopted	Accumulative	Number	1	1	1	1	1	1	1	1	
9	Technical Services	Water	An effective, competitive and responsive economic infrastructure network	Municipal Financial Viability and Management	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Financial Sustainability>To ensure the Financial Management of the Municipality and execute Legislative requirements	Municipal Financial Viability	Update the water risk mitigation plan and submit to Council for adoption by 30 June 2013	Updated risk mitigation plan	all	Director: Technical Services	60%	Annual Green Drop Report [internal]	Carry Over	Percentage	70	70	75	80	90	70	70	75	80
10	Technical Services	Waste Water Management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Infrastructure Upgrades and Growth Planning>To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Municipal Financial Viability	Monitor waste water outflow to improve Green Drop Status	% scored as per Annual Green Drop audit	all	Director: Technical Services	60%	Annual Green Drop Report [internal]	Carry Over	Percentage	70	70	75	80	90	70	70	75	80
11	Technical Services	Waste Water Management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Infrastructure Upgrades and Growth Planning>To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Municipal Financial Viability	Update Waste water Risk Assessment Plans	No of plans updated	all	Director: Technical Services	1	Minutes of Council during which was adopted & Plans	Accumulative	Number	1	1	1	1	1	5	6	6	6
12	Technical Services	Waste Water Management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Infrastructure Upgrades and Growth Planning>To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Municipal Financial Viability	Compile 1 of 7 operational WWTP and submit to Council for adoption by 31 March 2013	No of WWTP operational and maintenance plans adopted	all	Director: Technical Services	New KPI	Minutes of Council during which was adopted & WWTP	Accumulative	Number	1	1	1	1	1	1	1	1	1
13	Technical Services	Electricity	An effective, competitive and responsive economic infrastructure network	Municipal Financial Viability and Management	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Basic Service Delivery: Achieve Day to Day Service Delivery standards in towns as per agreements with local communities and per corporate requirements	Municipal Financial Viability	Install pre-paid electricity meters according to written WWTP and submit to Council for adoption by 31 March 2013	% of requests for installation executed	all	Director: Technical Services	New KPI	Minutes of Council during which was adopted & WWTP	Accumulative	Number	1	1	1	1	1	1	1	1	1
14	Technical Services	Electricity	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Infrastructure Upgrades and Growth Planning>To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability	Municipal Financial Viability	Limit unaccounted for electricity to below 8.4%	% unaccounted for electricity	all	Director: Technical Services	8.5%	Annual Report and financial statements	Stand-Alone	Percentage	100	100	100	100	100	100	100	100	100
15	Technical Services	Electricity	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Infrastructure Upgrades and Growth Planning>To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability	Municipal Financial Viability	Comply with minimum standards as prescribed by NERSA/ESQA/Quality for Electricity supply	% compliance	all	Director: Technical Services	85%	Monthly reports from CTA LAB	Carry Over	Percentage	85	85	90	90	95	95	95	95	95
16	Technical Services	Waste Management	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Infrastructure Upgrades and Growth Planning>To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability	Municipal Financial Viability	Arrange external audits to monitor Waste disposal facilities	No of waste disposal facilities monitored and reported to portfolio committee	all	Director: Technical Services	1	External Audit Reports	Accumulative	Number	3	1	1	1	1	1	1	1	1
18	Technical Services	Road Transport	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Infrastructure Upgrades and Growth Planning>To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability	Municipal Financial Viability	Update the roads and storm water risk mitigation plan and submit to Council by 30 June 2013	Updated risk mitigation plan	all	Director: Technical Services	1	Minutes of Council during which was adopted	Accumulative	Number	1	1	1	1	1	1	1	1	1

Line	Directive [R]	GPS Classification	National Outcome [R]	National KPI [R]	PREDETERMINED OBJECTIVE	STRATEGIC Objective [R]	Municipal KPI [R]	KPI [R]	Unit of Measurement	Ward	Program Driver	Baseline	POE	KPI Calculation Type [R]	KPI Target Type [R]	Annual Target	Q1	Q2	Q3	Q4	2013/2014	2014/2015	2015/2016
19	Technical Services	Environmental Protection	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	Mitigate the risk of potential disasters [flooding/tires]	Environmental Sustainability/Conserve the Municipality's Natural Resources	Basic service delivery	Delivery	MOU signed by 31 December 2012	all	Director: Technical Services	New KPI	Signed MOU	Accumulative	Number	1	1	1	1	1	1	1	
82	Technical Services	Electricity	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Infrastructure Upgrades and Growth Planning: To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Basic service delivery	Delivery	Replacement of steel/poles electricity network railway crossing	% of project completed	45	Director: Technical Services	New KPI	Tender/contract/score/ invoice and completion certificate	Carry Over Percentage	100	30	40	100				
83	Technical Services	Electricity	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Infrastructure Upgrades and Growth Planning: To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability	Basic service delivery	Delivery	Upgrade of network in Buleant Street - Riviermond	% of project completed	1	Director: Technical Services	New KPI	Invoices/completion certificate	Carry Over Percentage	100	30	40	100				
84	Technical Services	Road Transport																					
85	Technical Services	Electricity	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Infrastructure Upgrades and Growth Planning: To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability	Basic service delivery	Delivery	Upgrade of municipal roads from gravel to paving with asphalt capital projects for the financial year	Number of kilometers	1,6713	Director: Technical Services	New KPI	Tender/invoice/completion certificate	Accumulative Percentage	1,06km	265	198	200	400			
86	Technical Services	Electricity	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Infrastructure Upgrades and Growth Planning: To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability	Basic service delivery	Delivery	Replace network in Steinberg and Koalis street	% of project completed	45	Director: Technical Services	New KPI	Invoices/completion certificate	Carry Over Percentage	100	20	70	100				
87	Technical Services	Water	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Infrastructure Upgrades and Growth Planning: To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability	Basic service delivery	Delivery	Installation of electricity distribution network in Goenie Park to cater for new growth	% of project completed	6	Director: Technical Services	New KPI	Tender/invoice/completion certificate	Carry Over Percentage	100	10	20	100				
88	Technical Services	Water	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Infrastructure Upgrades and Growth Planning: To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability	Basic service delivery	Delivery	Upgrade of Bulk Water supply network with approved capital projects for the financial year (R500 million) (Villersdorp)	% of phase of the project completed	1	Director: Technical Services	New KPI	Tender/docs/contract scope of work/fhand over certificate	Carry Over Percentage	100							
89	Technical Services	Electricity	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Infrastructure Upgrades and Growth Planning: To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability	Basic service delivery	Delivery	Provide electricity [at least min. service level] to all households	% of households connected to the GRID [new applications]	all	Director: Technical Services	New KPI	Project plan, tender docs/contract scope of work/fhand over certificate, consultants/progress, consultants/project activity plan	Carry Over Percentage	100							
90	Technical Services	Water	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability in the process	Infrastructure Upgrades and Growth Planning: To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for development and ensure sustainability	Basic service delivery	Delivery	Upgrade of Bulk Water supply network with approved capital projects for the financial year (R400 million)	% of phase of the project completed	89/10/11; 12/13	Director: Technical Services	New KPI	Application Forms/Job Card/BSD Report	Carry Over Percentage	100	100	100	100				
93	Technical Services	Waste Water Management																					



CAPITAL

Project	Project name [1]	Project Description	Planned start date [2]	Planned completion date [3]	Value [4]	July 2012	August 2012	September 2012	October 2012	November 2012	December 2012	January 2013	February 2013	March 2013	April 2013	May 2013	June 2013	Total	2012/2013		2013/2014		2014/2015		2015/2016		2016/2017	
																			cmi	cmi	cmi	cmi	cmi	cmi	cmi	cmi		
Ref	Division	Area	User																									
1	Corporate	Direction/Corporate	Corporate Services	Contract clothes for disabled people and storage for tools	600000	15000	25000	30000	0	0	0	0	0	0	0	0	0	0	500000	500000								
2	Services	Corporate Services	Corporate Services	Installation of lift at Caledon Town Hall	2012/05/01	2012/12/31	2013/05/31	3/4	0	0	0	0	0	0	0	0	0	0	300000	300000								
3	Technical Services	PMU	Road Transport	Roads upgrade: Thorpe Street	2012/11/01	2013/05/31	1	0	0	0	0	0	0	0	0	0	0	0	556500	556500								
4	Technical Services	PMU	Road Transport	Roads upgrade: Extension 11, Street Nos 1-10, Victoria Street	2012/11/01	2013/04/30	5/6	0	0	0	0	0	0	0	0	0	0	0	420000	420000								
5	Technical Services	PMU	Road Transport	Roads upgrade: Akasia Street Bostmer	2012/11/01	2013/04/30	7	0	0	0	0	0	0	0	0	0	0	0	415800	415800								
6	Technical Services	PMU	Road Transport	Roads upgrade: Ikananda Street Bostmer	2012/11/01	2013/04/30	7	0	0	0	0	0	0	0	0	0	0	0	415800	415800								
7	Technical Services	PMU	Road Transport	Roads upgrade: Prins Street N	2012/11/01	2013/05/31	8/9-10/11/12/13	0	0	0	0	0	0	0	0	0	0	340000	340000									
8	Technical Services	PMU	Waste Water Management	Transboundary waste water treatment plant	2012/11/01	2013/06/30	3/4	0	0	0	0	0	0	0	0	0	0	0	120000	120000								
9	Technical Services	PMU	Waste Water Management	Upgrading of septic tank system (Banswile EA)	2012/07/01	2013/03/31	2	100000	0	0	0	0	0	0	0	0	0	0	400000	400000								
10	Technical Services	PMU	Water Management	Upgrading of waste water treatment plant (WWTP)	2012/06/01	2013/06/30	8/9-10/11/12/13	0	250000	2000000	1800000	2100000	1950000	1850000	1850000	1850000	1850000	1850000	1850000	1850000	1850000	1850000	1850000	1850000				
11	Technical Services	PMU	Water	Upgrading bulk water supply	2012/07/01	2012/09/31	8/9-10/11/12/13	500000	600442	0	0	0	0	0	0	0	0	0	100000	100000								
12	Technical Services	PMU	Water Management	Upgrading waste water treatment plant (WWTP)	2012/07/01	2013/06/30	5/6	57000	57000	57000	57000	57000	57000	57000	57000	57000	57000	5130000	5130000									
13	Technical Services	PMU	Water	Upgrading bulk water network	2012/04/01	2012/11/30	1	0	100000	100000	100000	100000	100000	100000	100000	100000	100000	350000	350000									
14	Technical Services	PMU	Water	Upgrading bulk water supply network (new network and bulk water main)	2012/08/01	2013/06/30	5/6	0	100000	100000	100000	100000	100000	100000	100000	100000	100000	100000	100000	100000	100000	100000	100000	100000				
15	Financial Services	Revenue	Water Management	Upgrading conventional meters with payment meters	2012/04/01	2013/05/30	AM	0	250000	300000	300000	300000	300000	300000	300000	300000	300000	300000	300000	300000	300000	300000	300000	300000				
16	Technical Services	Electricity	Electricity	Upgrading conventional meters with payment meters	2012/04/01	2013/05/30	AM	0	250000	300000	300000	300000	300000	300000	300000	300000	300000	300000	300000	300000	300000	300000	300000					
17	Technical Services	Electricity	Electricity	Upgrading in Gobion Park	2012/06/01	2013/05/31	5/6	0	400000	0	100000	100000	100000	100000	100000	100000	100000	0	400000	400000								
18	Technical Services	Electricity	Electricity	Upgrading of network in Bokkem Street - Bokkem	2012/09/01	2012/12/31	1	0	0	0	200000	200000	0	0	0	0	0	0	360000	360000								
19	Technical Services	Electricity	Electricity	Upgrading of Villendorp Main substation	2012/09/01	2013/03/31	5/6	0	60000	0	0	0	0	0	0	0	0	770000	770000									
20	Technical Services	Electricity	Electricity	Upgrading network at Kasteel and Steenberg Street	2012/09/01	2012/12/31	3/4	0	100000	100000	90000	0	0	0	0	0	0	350000	350000									
21	Technical Services	Electricity	Electricity	Replacing steel poles (Bokkem circuit)	2012/11/01	2012/11/30	3/4	0	0	0	0	0	0	0	0	0	0	80000	80000									
22	Development Services	Development	Planning and Development	Thatching Multi-Purpose Centre	2012/11/01	2013/04/30	8/9-10/11/12/13	0	0	0	0	450000	300000	500000	250000	250000	0	2500000	2500000									
23	Services	Housing	Housing	Housing	2012/07/01	2013/06/30	AM	400000	300000	250000	200000	200000	200000	200000	200000	200000	200000	420000	2180000	2180000								
24	Services	Operational Services	Executive and financial	Quick wins	2012/08/01	2013/02/28	AM	0	150000	250000	160000	100000	0	0	0	0	0	750000	750000									
25	Financial Services	Services	Budget and Treasury office	Inventory	2012/08/01	2013/05/31	All	0	343284	185265	182506	92701	0	144845	0	144845	0	1731871	1731871									

CONSTRUCTION
SAFETY
WORK

Fectorate [R] Line Item [R] Name	List	Line Item [R] 200 characters	Classification [R] Name	List	Value Number 100 characters	July Revenue	August Operational Exp.	Capital Exp. Revenue	September Operational Exp.	Capital Exp. Revenue	September Operational Exp.	Capital Exp.
1 Corporate Services	Director: Corporate Services	Director: Corporate Services	3 Corporate Services	1010	699877	888835	0	2028072	1190816	0	699792	1281469
6 Corporate Services	Council Support	Council Support	1 Executive and council	1011	2870882	573728	0	660265	0	0	700810	0
17 Technical Services	Director: Technical Services	Director: Technical Services	3 Corporate Services	1012	0	0	0	811411	0	0	809782	0
29 Operational Services	Director: Operational Services	Director: Operational Services	1 Executive and council	1013	0	0	0	1167879	125000	0	57065	290000
31 Executive and Council	Municipal Manager	Municipal Manager	1 Executive and council	1014	0	0	0	516423	0	0	74999	500069
25 Financial Services	Director: Financial Services	Director: Financial Services	2 Budget and Treasury office	1510	24873492	2876205	0	2248074	2750692	343284	2238568	3181864
33 Financial Services	Property Rates	Property Rates	2 Budget and Treasury office	1511	24191866	104196	0	1109481	104193	0	2298100	104193
2 Corporate Services	Human Resources	Human Resources	3 Corporate Services	1512	457909	925582	0	467909	71761	0	392521	0
5 Corporate Services	IT	IT	3 Corporate Services	1513	447235	222469	0	47235	294206	0	447235	250611
33 Financial Services	Property Rates	Property Services	3 Corporate Services	1514	15649	292576	0	45690	1373102	0	36113	752424
32 Executive and Council	Internal Audit	Internal Audit	2 Budget and Treasury office	1515	59970	180254	0	59965	203132	0	59955	165976
14 Development Services	Town Planning and Building Control	Town Planning	2 Budget and Treasury office	1516	7312	191740	0	14795	188370	0	296168	191721
13 Development Services	IDP	IDP	9 Planning and Development	2011	0	90495	0	103357	0	0	122568	0
12 Development Services	Local Economic Development	Local Economic Development	9 Planning and Development	2012	0	57255	0	75200	0	0	191464	0
10 Development Services	Property Management	Property Management	9 Planning and Development	2013	0	101540	0	127414	0	0	110123	0
14 Development Services	Town Planning and Building Control	Building Control	9 Planning and Development	2014	43754	165755	0	66752	165431	0	104374	175662
8 Development Services	Development Services	Development Services	9 Planning and Development	2015	0	238470	0	254448	0	0	256112	0
11 Development Services	Sport and Recreation	Sport and Recreation	4 Community and Social Services	3010	1783136	357750	0	55325	412450	0	48951	40725
11 Development Services	Sport and Recreation	Cemeteries and Crematoriums	4 Community and Social Services	3013	24194	14201	0	17659	14377	0	22366	45290
9 Development Services	Housing	Housing	7 Housing	3510	406833	400000	0	406833	300000	0	426382	2500000
15 Development Services	Traffic and Law Enforcement	Traffic and Law Enforcement	6 Public Safety	4010	238547	357969	0	242363	441533	0	471249	386979
15 Development Services	Traffic and Law Enforcement	Disaster Management	6 Public Safety	4011	19375	0	0	20343	0	0	19352	0
15 Development Services	Traffic and Law Enforcement	Law Enforcement	6 Public Safety	4012	0	65056	0	158635	0	0	197087	0
15 Development Services	Traffic and Law Enforcement	Animal Control	6 Public Safety	4013	0	9718	0	19458	0	0	860	26162
11 Development Services	Sport and Recreation	Sport and Recreation	5 Sport and Recreation	4510	40528	22291	0	25318	43857	0	5574	41710
11 Development Services	Sport and Recreation	Nature Reserve	5 Sport and Recreation	4511	0	46422	0	63784	63784	0	49741	0
11 Development Services	Sport and Recreation	Swimming pool and camping	5 Sport and Recreation	4512	6769	31807	0	13929	31061	0	13000	31918
11 Development Services	Sport and Recreation	Parks	5 Sport and Recreation	4513	0	366324	0	0	433786	0	0	424653
23 Technical Services	Waste Management	Pollution Control	11 Environmental Protection	5010	0	9393	0	0	9392	0	0	9392
23 Technical Services	Waste Management	Waste Management	15 Waste Management	5510	206074	805998	0	191706	1108336	0	1917605	1280271
24 Technical Services	Waste Water Management	Waste Water Management	14 Waste Water Management	6010	1487482	464090	157000	1454161	506562	2557000	1442059	1214944
24 Technical Services	Waste Water Management	Sewerage Purification	14 Waste Water Management	6011	0	160258	0	177185	0	0	220063	0
24 Technical Services	Waste Water Management	Sewerage: Tanker Services	14 Waste Water Management	6012	138639	135916	0	154994	188881	0	102059	158120
21 Technical Services	Civil: Roads and Storm Water	10 Road Transport	10 Road Transport	6510	0	1154017	0	0	1729423	0	0	2182778
21 Technical Services	Civil: Roads and Storm Water	Proclaimed Main Roads	10 Road Transport	6511	0	15114	0	0	15112	0	0	15112
15 Development Services	Traffic and Law Enforcement	Vehicle Licensing and Testing	10 Road Transport	6512	468503	579474	0	424055	618344	0	355580	630847
22 Technical Services	Civil: Water, Sanitation and Sewerage	Water	13 Water	7010	3665950	1237313	1030000	1678996	2352529	836412	5139085	3628030
29 Technical Services	Electricity	Electricity	12 Electricity	7510	6715678	1250276	0	6355478	5291295	650000	6026289	5459565
26 Financial Services	Revenue	Grants and Subsidies	2 Budget and Treasury office	8010	6970217	1187882	0	10298403	821398	0	6073222	2422071
27 Financial Services	Expenditure	Stores & Workshop	3 Corporate Services	8011	0	41854	0	84862	0	0	90888	0
			TOTAL		77223653	17735772	1587000	44451725	24873085	7511695	18063263	29113044
											6611265	

Item/Category [R]	List	Line Item [R]	Classification [R]	VAT Number	October		November		December		Capital Exp.
					200 characters	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	
1 Ignite	Directorate	Ignite	Ignite		1010	700559	1170191	25000	699891	1211989	10000
1 Corporate Services	Director: Corporate Services	Director: Corporate Services	3 Corporate Services		1011	645895	573708	0	0	0	774775
6 Corporate Services	Council Support	Council Support	1 Executive and council		1012	791165	0	0	0	0	788281
17 Technical Services	Director: Technical Services	Director: Technical Services	3 Corporate Services		1013	0	679192	165000	0	0	693964
29 Operational Services	Director: Operational Services	Director: Operational Services	1 Executive and council		1014	74999	268013	0	74999	247773	253267
31 Executive and Council	Municipal Manager	Municipal Manager	1 Executive and council		1510	2522418	3881218	480888	2284968	182506	19987793
25 Financial Services	Director: Financial Services	Director: Financial Services	2 Budget and Treasury office		1511	2393544	104193	0	2506820	104193	1314129
33 Financial Services	Property Rates	Property Rates	2 Budget and Treasury office		1512	467909	429503	0	467909	501343	0
2 Corporate Services	Human Resources	Human Resources	3 Corporate Services		1513	288803	0	0	447235	315989	0
5 Corporate Services	IT	IT	3 Corporate Services		1514	38462	665962	0	34525	505407	597656
33 Financial Services	Property Rates	Property Services	2 Budget and Treasury office		1515	59966	190090	0	59966	177798	0
32 Executive and Council	Internal Audit	Internal Audit	2 Budget and Treasury office		2010	19108	182828	0	49458	180538	0
14 Development Services	Town Planning and Building Control	Town Planning	9 Planning and Development		2011	0	97085	450000	0	16107	300000
13 Development Services	IDP	IDP	9 Planning and Development		2012	0	94243	0	85300	0	206254
12 Development Services	Local Economic Development	Local Economic Development	9 Planning and Development		2013	0	126615	0	0	0	135705
10 Development Services	Property Management	Property Management	9 Planning and Development		2014	62682	102125	0	50380	97893	0
14 Development Services	Town Planning and Building Control	Building Control	9 Planning and Development		2015	0	250115	0	256523	0	242736
8 Development Services	Development Services	Development Services	3 Corporate Services		3010	1780498	363990	0	459083	0	40189
11 Development Services	Sport and Recreation	Sport and Recreation	4 Community and Social Services		3013	27263	14609	0	28260	17314	0
11 Development Services	Sport and Recreation	Cemeteries and Crematoriums	4 Community and Social Services		3510	485012	2000000	0	523176	2000000	0
9 Development Services	Housing	Housing	7 Housing		4010	373802	462651	0	485213	521505	0
15 Development Services	Traffic and Law Enforcement	Traffic	6 Public Safety		4011	0	18866	0	0	0	20730
15 Development Services	Traffic and Law Enforcement	Disaster Management	6 Public Safety		4012	0	153131	0	0	0	311289
15 Development Services	Traffic and Law Enforcement	Law Enforcement	6 Public Safety		4013	2650	15672	0	0	0	23413
15 Development Services	Traffic and Law Enforcement	Animal Control	5 Sport and Recreation		4510	13226	25046	0	3212	105557	0
11 Development Services	Sport and Recreation	Sport and Recreation	5 Sport and Recreation		4511	56489	4512	4007	0	0	98893
11 Development Services	Sport and Recreation	Swimming pool and camping	5 Sport and Recreation		4513	0	466645	0	0	0	35561
11 Development Services	Sport and Recreation	Parts	11 Environmental Protection		5010	0	9392	0	0	0	710988
23 Technical Services	Waste Management	Waste Management	15 Waste Management		5510	1938559	1229070	0	1917052	1418777	0
23 Technical Services	Waste Management	Waste Management	14 Waste Management		6010	1465550	569889	1657000	1472842	2457000	1454044
24 Technical Services	Waste Water Management	Waste Water Management	14 Waste Water Management		6011	0	297990	0	443432	0	362552
24 Technical Services	Waste Water Management	Sewerage Purification	14 Waste Water Management		6012	179470	179669	0	322097	280080	1137882
24 Technical Services	Waste Water Management	Sewerage Tanker Services	14 Waste Water Management		6510	0	1857753	0	2014150	450000	2539145
21 Technical Services	Civil: Roads and Storm Water	Civil: Roads and Storm Water	10 Road Transport		6511	0	15112	0	0	0	64599
21 Technical Services	Civil: Roads and Storm Water	Proclaimed Main Roads	10 Road Transport		6512	454459	645658	0	440381	743783	0
15 Development Services	Traffic and Law Enforcement	Vehicle Licensing and Testing	10 Road Transport		7010	6533620	2543026	230000	3904114	2194975	800000
22 Technical Services	Civil: Water, Sanitation and Sewerage	Water	13 Water		7510	5900266	44065249	1500000	5719793	34893275	1580000
19 Technical Services	Electricity	Electricity	12 Electricity		8010	4760174	1062038	0	1279965	1022309	0
26 Financial Services	Revenue	Grants and Subsidies	2 Budget and Treasury office		8011	0	120080	0	19226608	2140594	0
27 Financial Services	Expenditure	Stores & Workshop	3 Corporate Services						54712	0	0
			TOTAL			23085145	24965576	22696622	25180402	7139506	56416803
									30019874		9620536

Reactorate [R]	Line Item [R]	Line Item [R]	Classification [R]	January	February	March
Ignite	Directorate	List	200 characters	Ignite	List	Revenue
1 Corporate Services	Director: Corporate Services	Director: Corporate Services	3 Corporate Services	1010	700286	1069133
6 Corporate Services	Council Support	Council Support	1 Executive and council	1011	0	745892
17 Technical Services	Director: Technical Services	Director: Technical Services	3 Corporate Services	1012	0	836898
29 Operational Services	Director: Operational Services	Director: Operational Services	1 Executive and council	1013	0	484459
31 Executive and Council	Municipal Manager	Municipal Manager	1 Executive and council	1014	74999	275067
25 Financial Services	Director: Financial Services	Director: Financial Services	2 Budget and Treasury office	1015	209334	3140690
33 Financial Services	Property Rates	Property Rates	2 Budget and Treasury office	1016	0	2406502
2 Corporate Services	Human Resources	Human Resources	3 Corporate Services	1017	467909	513668
5 Corporate Services	IT	IT	3 Corporate Services	1018	447235	297628
33 Financial Services	Property Rates	Property Rates	3 Corporate Services	1019	358387	0
32 Executive and Council	Internal Audit	Internal Audit	2 Budget and Treasury office	1020	59966	159532
14 Development Services	Town Planning and Building Control	Town Planning and Building Control	9 Planning and Development	1021	204450	218630
13 Development Services	DP	DP	9 Planning and Development	1022	0	27045
12 Development Services	Local Economic Development	Local Economic Development	9 Planning and Development	1023	0	159893
10 Development Services	Property Management	Property Management	9 Planning and Development	1024	0	129145
14 Development Services	Town Planning and Building Control	Town Planning and Building Control	9 Planning and Development	1025	0	97122
8 Development Services	Director: Development Services	Director: Development Services	3 Corporate Services	1026	0	236371
11 Development Services	Sport and Recreation	Sport and Recreation	4 Community and Social Services	1027	3010	24058
11 Development Services	Sport and Recreation	Sport and Recreation	4 Community and Social Services	1028	3013	21545
9 Development Services	Housing	Housing	7 Housing	1029	0	424402
15 Development Services	Traffic and Law Enforcement	Traffic and Law Enforcement	6 Public Safety	1030	551129	444848
15 Development Services	Traffic and Law Enforcement	Traffic and Law Enforcement	6 Public Safety	1031	0	515823
15 Development Services	Traffic and Law Enforcement	Traffic and Law Enforcement	6 Public Safety	1032	0	514418
15 Development Services	Traffic and Law Enforcement	Traffic and Law Enforcement	6 Public Safety	1033	0	199339
15 Development Services	Traffic and Law Enforcement	Traffic and Law Enforcement	6 Public Safety	1034	0	189875
15 Development Services	Traffic and Law Enforcement	Traffic and Law Enforcement	6 Public Safety	1035	0	4013
15 Development Services	Traffic and Law Enforcement	Traffic and Law Enforcement	6 Public Safety	1036	0	442423
11 Development Services	Sport and Recreation	Sport and Recreation	5 Sport and Recreation	1037	4510	6046
11 Development Services	Sport and Recreation	Sport and Recreation	5 Sport and Recreation	1038	0	5050
11 Development Services	Sport and Recreation	Sport and Recreation	5 Sport and Recreation	1039	0	4912
11 Development Services	Sport and Recreation	Sport and Recreation	5 Sport and Recreation	1040	0	72492
11 Development Services	Sport and Recreation	Sport and Recreation	5 Sport and Recreation	1041	0	66417
11 Development Services	Sport and Recreation	Sport and Recreation	5 Sport and Recreation	1042	0	141290
11 Development Services	Sport and Recreation	Sport and Recreation	5 Sport and Recreation	1043	0	5224
11 Development Services	Sport and Recreation	Sport and Recreation	5 Sport and Recreation	1044	0	31958
11 Development Services	Sport and Recreation	Sport and Recreation	5 Sport and Recreation	1045	0	390975
23 Technical Services	Waste Management	Waste Management	11 Environmental Protection	1046	5010	0
23 Technical Services	Waste Management	Waste Management	11 Environmental Protection	1047	0	212367
24 Technical Services	Waste Water Management	Waste Water Management	15 Waste Management	1048	5510	1950805
24 Technical Services	Waste Water Management	Waste Water Management	14 Waste Water Management	1049	1445153	1445153
24 Technical Services	Waste Water Management	Waste Water Management	14 Waste Water Management	1050	1471444	563354
24 Technical Services	Waste Water Management	Waste Water Management	14 Waste Water Management	1051	6011	2107000
24 Technical Services	Waste Water Management	Waste Water Management	14 Waste Water Management	1052	0	1467700
24 Technical Services	Waste Water Management	Waste Water Management	14 Waste Water Management	1053	0	546810
24 Technical Services	Waste Water Management	Waste Water Management	14 Waste Water Management	1054	1507000	1507000
24 Technical Services	Waste Water Management	Waste Water Management	14 Waste Water Management	1055	0	255036
24 Technical Services	Waste Water Management	Waste Water Management	14 Waste Water Management	1056	0	319935
24 Technical Services	Waste Water Management	Waste Water Management	14 Waste Water Management	1057	0	249248
24 Technical Services	Waste Water Management	Waste Water Management	14 Waste Water Management	1058	0	173974
21 Technical Services	Civil: Roads and Storm Water	Civil: Roads and Storm Water	14 Waste Water Management	1059	6012	297065
21 Technical Services	Civil: Roads and Storm Water	Civil: Roads and Storm Water	10 Road Transport	1060	0	14652969
21 Technical Services	Civil: Roads and Storm Water	Civil: Roads and Storm Water	10 Road Transport	1061	0	6511
21 Technical Services	Civil: Roads and Storm Water	Civil: Roads and Storm Water	10 Road Transport	1062	0	15112
15 Development Services	Traffic and Law Enforcement	Traffic and Law Enforcement	10 Road Transport	1063	6512	563847
15 Development Services	Traffic and Law Enforcement	Traffic and Law Enforcement	10 Road Transport	1064	0	648987
22 Technical Services	Civil: Water, Sanitation and Sewerage	Civil: Water, Sanitation and Sewerage	13 Water	1065	7010	521258
19 Technical Services	Electricity	Electricity	12 Electricity	1066	7510	5486614
26 Financial Services	Revenue	Revenue	2 Budget and Treasury office	1067	8010	3307790
27 Financial Services	Expenditure	Expenditure	3 Corporate Services	1068	8011	0
				1069	53747	0
				1070	103268	0
				1071	0	45345
				1072	0	44138693
				1073	221594820	21016873
				1074	5729701	29159979
				1075	23416020	8512000
				1076	44138693	27512687

Reference [R]	Line Item [R]	Identification [R]	Vote Number	April	May	June	TOTAL
Name	Directive	Line	200 characters	Finance	Revenue	Operational Exp.	Revenue
Line	Directive	Line	200 characters	Finance	Revenue	Capital Exp.	Capital Exp.
1	Corporate Services	Director:Corporate Services	Corporate Services	1010	7006639	1264478	0
2	Corporate Services	Council Support	Corporate Services	1011	6877653	0	0
3	Technical Services	Director: Technical Services	Director: Technical Services	1012	976652	1113449	0
4	Operational Services	Director: Operational Services	Director: Operational Services	1013	0	1065088	0
5	Executive and Coun	Executive and council	Executive and council	1014	74999	0	0
6	Financial Services	Municipal Manager	Municipal Manager	1015	3589205	54798	0
7	Financial Services	Director: Financial Services	Director: Financial Services	1016	2055573	3478323	0
8	Financial Services	Budget and Treasury office	Budget and Treasury office	1017	2176576	3282589	0
9	Financial Services	Property Rates	Property Rates	1018	104193	144845	0
10	Corporate Services	Human Resources	Human Resources	1019	467909	504138	0
11	Corporate Services	IT	IT	1020	447735	522195	0
12	Development Services	Local Economic Development	Local Economic Development	1021	237158	104493	0
13	Development Services	Property Management	Property Management	1022	0	276050	0
14	Development Services	Town Planning and Building Control	Town Planning and Building Control	1023	49764	60705	0
15	Development Services	Director: Development Services	Director: Development Services	1024	0	99829	0
16	Development Services	Planning and Development	Planning and Development	1025	309951	355316	0
17	Development Services	Planning and Development	Planning and Development	1026	0	44735	0
18	Development Services	Internal Audit	Internal Audit	1027	342056	59966	0
19	Development Services	Town Planning and Building Control	Town Planning and Building Control	1028	558000	193784	0
20	Development Services	IDP	IDP	1029	0	250000	0
21	Development Services	Local Economic Development	Local Economic Development	1030	0	117292	0
22	Development Services	Property Management	Property Management	1031	0	876132	0
23	Development Services	Town Planning and Building Control	Town Planning and Building Control	1032	0	57485	0
24	Development Services	Director: Development Services	Director: Development Services	1033	0	70088	0
25	Development Services	Community and Social Services	Community and Social Services	1034	3010	31184	0
26	Development Services	Cemeteries and Crematoriums	Cemeteries and Crematoriums	1035	27958	486686	0
27	Development Services	Housing	Housing	1036	3510	453459	0
28	Development Services	Traffic	Traffic	1037	0	4010	0
29	Development Services	Disaster Management	Disaster Management	1038	363528	45625	0
30	Development Services	Traffic and Law Enforcement	Traffic and Law Enforcement	1039	0	70324	0
31	Development Services	Law Enforcement	Law Enforcement	1040	0	213467	0
32	Development Services	Animal Control	Animal Control	1041	0	46319	0
33	Development Services	Sport and Recreation	Sport and Recreation	1042	27534	35268	0
34	Development Services	Nature Reserve	Nature Reserve	1043	0	773923	0
35	Development Services	Swimming pool and camping	Swimming pool and camping	1044	0	1500000	0
36	Development Services	Parks	Parks	1045	0	901010	0
37	Development Services	Sport and Recreation	Sport and Recreation	1046	0	1030588	0
38	Development Services	Public Safety	Public Safety	1047	0	901010	0
39	Development Services	6	6	1048	0	173983	0
40	Development Services	Public Safety	Public Safety	1049	0	0	0
41	Development Services	Sport and Recreation	Sport and Recreation	1050	0	365806	0
42	Development Services	Sport and Recreation	Sport and Recreation	1051	0	3100000	0
43	Development Services	Animal Control	Animal Control	1052	0	453231	0
44	Development Services	Sport and Recreation	Sport and Recreation	1053	0	83502	0
45	Development Services	Nature Reserve	Nature Reserve	1054	0	146554	0
46	Development Services	Swimming pool and camping	Swimming pool and camping	1055	0	87754	0
47	Development Services	Parks	Parks	1056	0	468819	0
48	Development Services	Sport and Recreation	Sport and Recreation	1057	0	500353	0
49	Development Services	Environmental Protection	Environmental Protection	1058	0	0	0
50	Development Services	Pollution Control	Pollution Control	1059	0	9392	0
51	Development Services	Waste Management	Waste Management	1060	5510	1959253	0
52	Development Services	Waste Water Management	Waste Water Management	1061	161034	1124029	0
53	Development Services	Technical Services	Technical Services	1062	19599	161034	0
54	Development Services	Waste Water Management	Waste Water Management	1063	4839467	478491	0
55	Development Services	Technical Services	Technical Services	1064	279764	0	0
56	Development Services	Waste Water Management	Waste Water Management	1065	140739	229369	0
57	Development Services	Technical Services	Technical Services	1066	6012	1804040	0
58	Development Services	Waste Water Management	Waste Water Management	1067	0	176426	0
59	Development Services	Technical Services	Technical Services	1068	1526106	1530215	0
60	Development Services	Waste Water Management	Waste Water Management	1069	0	756813	0
61	Development Services	Technical Services	Technical Services	1070	0	3589271	0
62	Development Services	Waste Water Management	Waste Water Management	1071	0	1080000	0
63	Development Services	Technical Services	Technical Services	1072	0	15112	0
64	Development Services	Waste Water Management	Waste Water Management	1073	0	2061549	0
65	Development Services	Technical Services	Technical Services	1074	0	757982	0
66	Development Services	Waste Water Management	Waste Water Management	1075	0	2157092	0
67	Development Services	Technical Services	Technical Services	1076	0	195953	0
68	Development Services	Waste Water Management	Waste Water Management	1077	0	4036238	0
69	Development Services	Technical Services	Technical Services	1078	0	2120000	0
70	Development Services	Waste Water Management	Waste Water Management	1079	0	2364045	0
71	Development Services	Technical Services	Technical Services	1080	0	23070483	0
72	Development Services	Waste Water Management	Waste Water Management	1081	0	5068413	0
73	Development Services	Technical Services	Technical Services	1082	0	23121696	0
74	Development Services	Waste Water Management	Waste Water Management	1083	0	3065276	0
75	Development Services	Technical Services	Technical Services	1084	0	4036411	0
76	Development Services	Waste Water Management	Waste Water Management	1085	0	36611024	0
77	Development Services	Technical Services	Technical Services	1086	0	46780411	0
78	Development Services	Waste Water Management	Waste Water Management	1087	0	36611024	0
79	Development Services	Technical Services	Technical Services	1088	0	5876394	0
80	Development Services	Waste Water Management	Waste Water Management	1089	0	8570000	0
81	Development Services	Technical Services	Technical Services	1090	0	16529657	0
82	Development Services	Waste Water Management	Waste Water Management	1091	0	1147669	0
83	Development Services	Technical Services	Technical Services	1092	0	2307828	0
84	Development Services	Waste Water Management	Waste Water Management	1093	0	33402795	0
85	Development Services	Technical Services	Technical Services	1094	0	2430551	0
86	Development Services	Waste Water Management	Waste Water Management	1095	0	75936000	0
87	Development Services	Technical Services	Technical Services	1096	0	1547783	0
88	Development Services	Waste Water Management	Waste Water Management	1097	0	0	0
89	Development Services	Technical Services	Technical Services	1098	0	0	0
90	Development Services	Waste Water Management	Waste Water Management	1099	0	0	0
91	Development Services	Technical Services	Technical Services	1100	0	0	0
92	Development Services	Waste Water Management	Waste Water Management	1101	0	0	0
93	Development Services	Technical Services	Technical Services	1102	0	0	0
94	Development Services	Waste Water Management	Waste Water Management	1103	0	0	0
95	Development Services	Technical Services	Technical Services	1104	0	0	0
96	Development Services	Waste Water Management	Waste Water Management	1105	0	0	0
97	Development Services	Technical Services	Technical Services	1106	0	0	0
98	Development Services	Waste Water Management	Waste Water Management	1107	0	0	0
99	Development Services	Technical Services	Technical Services	1108	0	0	0
100	Development Services	Waste Water Management	Waste Water Management	1109	0	0	0
101	Development Services	Technical Services	Technical Services	1110	0	0	0
102	Development Services	Waste Water Management	Waste Water Management	1111	0	0	0
103	Development Services	Technical Services	Technical Services	1112	0	0	0
104	Development Services	Waste Water Management	Waste Water Management	1113	0	0	0
105	Development Services	Technical Services	Technical Services	1114	0	0	0
106	Development Services	Waste Water Management	Waste Water Management	1115	0	0	0
107	Development Services	Technical Services	Technical Services	1116	0	0	0
108	Development Services	Waste Water Management	Waste Water Management	1117	0	0	0
109	Development Services	Technical Services					

REVENGE BY
SOURCE BY

ignite Ref	Line Item (200 chars) 200 characters	July Number	August Number	September Number	October Number	Revenue - November December	January Number	February Number	March Number	April Number	May Number	June Number	TOTAL
1 Assessment Rates	24189866	1108080	2297429	2392867	2506336	1313517	2421557	2409152	2211961	2370483	2276025	2269151	47766224
2 Electricity	6792200	6427896	6094955	5967497	5784967	5576113	5549132	5773928	5394100	5643114	5940828	2074526	67019636
3 Water Sales	3909841	17907012	-5480982	-697105	4163849	3404600	5559953	4685992	4548919	4355606	4021613	399713	46778411
4 Refuse Removal	2506708	2507490	2534891	2506767	2541719	2550903	2561989	2558486	2564292	-4505553	2558486	23494939	
5 Sewerage	2030028	2003739	1936145	2042366	2192265	2985361	2165808	2003062	3406101	2026988	2119897	-3395867	21515893
6 Traffic Fines	224668	227470	450887	339157	461446	219552	523828	488711	718030	335879	501042	871128	5361798
7 Investment Interest / Penalties	723488	814858	796308	1043025	817701	523044	679548	816252	802884	641680	734172	407040	88000000
8 Licences & Permits	250496	119416	114588	556037	158396	122378	278152	290095	334015	416096	156282	237049	3033000
9 Rentals	104972	344596	284506	291814	253925	1033449	298665	781004	397317	304480	334143	-1717285	2711586
10 Sundry/ Other Income	3518311	2991522	3975962	3036415	3145489	3003625	38330508	3140358	4156632	5143092	3033733	14128329	53094076
11 Grants - Equitable Share	13688173	0	0	0	0	1095079	0	0	8212903	0	0	0	32851155
12 Grants - Other Operating Purposes	6428269	7397385	618079	1184983	970010	0	929391	1184983	1773279	3916735	1007457	275429	25686000
13 Grants - Capital Income	5586014	8253261	4867160	3814859	1025779	15408429	4838017	6320242	6195768	1889758	2636713	60856000	
X	R	70 069 500	R	50 101 943	R	18 462 527	R	22 496 806	R	23 986 730	R	47 084 210	R
		TOTAL				28 973 273	R	24 786 945	R	40 834 869	R	33 912 310	R
		X						24 579 242	R	13 680 373	R	398 958 728	

Line	Directorate [R]	GFS Classification	National Outcome [R]	National KPI [R]	PREDETERMINED OBJECTIVE	STRATEGIC OBJECTIVE [R]	Municipal KPI [R]	KPI [R]	Unit of Measurement	Ward	Program Driver [R]	Baseline	POE	KPI Calculation Type [R]	KPI Target Type [R]	Annual Target	Q1	Q2	Q3	Q4	2012/2013	2013/2014	2014/2015	2015/2016
																	4	5	5	6	2012/2013	2013/2014	2014/2015	2015/2016
94	Technical Services: Waste Water Management		A responsive and accountable, effective and efficient local government system	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog; make provision for development and ensure sustainability in the process	Infrastructure Upgrade and Growth Planning: To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog; make provision for development and ensure sustainability	Basic service Delivery	Upgrades of existing waste water purification works with approved capital projects for the financial year	% of phase of the project completed	5.6	Director: Technical Services	New KPI	Project plan/binder/docs/contract scope of work/certificate of progress, consultants project activity plan	Carry Over	Percentage	100	1.0	20	100					
95	Technical Services: Waste Water Management		A responsive and accountable, effective and efficient local government system	Basic Service Delivery	To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog; make provision for development and ensure sustainability in the process	Infrastructure Upgrade and Growth Planning: To ensure effective infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlog; make provision for development and ensure sustainability	Basic service Delivery	Upgrades of existing waste water purification works with approved capital projects for the financial year	% of phase of the project completed	8.910.11.12.13	Director: Technical Services	New KPI	Project plan/binder/docs/contract scope of work/certificate of progress, consultants project activity plan	Carry Over	Percentage	100	50	100						